

# SONOMA VALLEY HEALTH CARE DISTRICT FINANCE COMMITTEE REGULAR MEETING AGENDA

Tuesday, September 24, 2013 5:00 p.m.

Location: Schantz Conference Room Sonoma Valley Hospital – 347 Andrieux Street, Sonoma CA 95476

	AGENDA ITEM	RECO	MMENDATION
The	SSION STATEMENT  e mission of the SVHCD is to maintain, improve, and restore the health everyone in our community.		
1.	CALL TO ORDER/ANNOUNCEMENTS	Fogg	
2.	PUBLIC COMMENT SECTION  At this time, members of the public may comment on any item not appearing on the agenda. It is recommended that you keep your comments to three minutes or less. Under State Law, matters presented under this item cannot be discussed or acted upon by the Committee at this time. For items appearing on the agenda, the public will be invited to make comments at the time the item comes up for Committee consideration.		
3.	CONSENT CALENDAR: A. FC Minutes 7.30.13; 8.27.13	Fogg	Action
4.	EDUCATION SESSION – COVERED CALIFORNIA AND MEDI-CAL CHANGES	Duarte	Inform
5.	FUNDRAISING AND BUILDING PROGRAM UPDATE	Mather	Inform
6.	CAPITAL BUDGET APPROVAL	Reid	Action
7.	<b>RESOLUTION No. 317</b> SETTING THE TAX RATE FOR THE 2013-2014 FISCAL YEAR FOR THE PAYMENT OF INTEREST ON THE SVHCD GENERAL OBLIGATION BONDS, ELECTION OF 2008, SERIES A (2009)	Reid	Action
8.	<b>RESOLUTION No. 318</b> OF THE GOVERNING BOARD OF SVHCD REQUESTING FUND TRANSFER UNDER ARTICLE XVI, SECTION 6 OF THE STATE CONSTITUTION	Reid	Action
9.	RAC UPDATE	Reid	Inform
10.	UPDATES	Reid	Inform
11.	AUGUST 2013 FINANCIALS	Reid	Inform
12.	PROJECTED CASH FLOWS	Reid	Inform
13.	UPDATE ON CELL PHONE TOWER LEASE EASEMENT PURCHASE	Reid	Inform/Action
14.	CLOSING COMMENTS/ADJOURN  The next Finance Committee meeting is on Tuesday, October 22, 2013 at 5:00 PM.	Fogg	

# **CONSENT CALENDAR**



#### SONOMA VALLEY HEALTH CARE DISTRICT FINANCE COMMITTEE MEETING MINUTES TUESDAY, JULY 30, 2013 Schantz Conference Room

<b>Board Members Present</b>	cont.	Staff/ Public/Other	Absent/Excused
Dick Fogg	Mary Smith	Rick Reid	Subhash Mishra
Sharon Nevins	Phil Woodward	Jeannette Tarver	Kelly Mather
Peter Hohorst	Keith Chamberlin	Sam McCandless	Shari Glago
Steve Barclay		Gigi Betta	
Richard Conley			

A	GENDA ITEM	DISCUSSION	ACTIONS	FOLLOW -UP
MISSION ANI	D VISION STATEMENTS	The mission of the SVHCD is to maintain, improve and restore the health of everyone in our community.  The vision of the SVHCD is that SVH will be a nationally recognized, compassionate place of healing known for excellence in clinical quality. We serve as the guide and indispensable link in our community members' health care journey.		
1. CALL TO	O ORDER	Dick Fogg		
		Call to order at 5:05PM Announcements: Kelly Mather is excused and Mary Smith will leave the meeting at 6:00PM.		
2. PUBLIC C	COMMENT SECTION	Dick Fogg		
		No public comment.		
3. CONSENT	Γ CALENDAR	Dick Fogg	Action	
A. FC	C Minutes 06.25.13		MOTION to approve Item #3.A. by Hohorst, 2 <sup>nd</sup> by Smith. All in favor.	
4. RECOVER	RY AUDIT CTOR (RAC) UPDATE	Reid	Inform	
		Mr. Reid updated the Finance Committee on current RAC cases (total of 302) and their status. The majority of the cases fall into the <i>approved</i> category. The Committee discussed the need to restate previous year financial statements, and the opportunity to bring some of the RAC "appeal won money" back into 2013 earnings.		

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW -UP
5. UPDATES	Reid	Inform	
	The Hospital is within \$4,000 of matching the \$1,000,000 Vadasz matching grant.		
	Implementation of the new accounting software is underway and final training with both MGH and SVH was completed this week.		
	In the past, the SVH payment to Prima Medical has been \$65,000/month. Accounting issues and management turnover have resulted in larger losses for Prima Medical. After negotiation, it was agreed that SVH would increase monthly payments to \$83,000, effective 7/1/13. On their part, Prima has committed to being more cost effective. The maximum monthly amount that SVH is obligated to pay is \$101,000.		
	Bartko, Zankel & Bunzel is the legal representation on the Hospital's HIPAA Class Action Law Suit. The judge for the case has been selected and approved, the first round of interviews with Hospital staff are completed and motions are being filed. SVH has HIPAA insurance coverage of \$2 million with a \$50,000 deductible. SVH legal representation believes that this HIPAA case is not about disclosure but rather exposure.		
	SVH has seen a slow-down in billing payments from insurance companies and CMSP is getting "take-backs".		
6. JUNE 2013 FINANCIALS	Reid	Inform	
	Overall for June, SVH has a net income of \$732,280 on budgeted income of \$63,150, for a favorable difference of \$669,130.  Total net patient service revenue was under budget, risk contracts were over budget and other operating revenue was over budget bringing the total operating revenue to \$3,905,311 or (\$7,477) (under budget). Expenses were \$4,693,845 on a budget of \$4,357,080 or (\$336,765) over budget. The EBIDA prior to the restricted donations for the month was (\$191,000) or -4.9%.  On a year to date basis, the loss prior to the restricted contributions was \$618,860. This loss includes the Medicare paybacks due to the RAC audits of \$1,109,223. Adjusting for RAC audits, the income prior to the restricted contributions would have by \$490,363 on a budget of \$433,198 or \$57,165 better than budget.		
7. PROJECTED CASH FLOWS	Reid	Inform	
	Mr. Reid presented the 6-month cash projection and summary of the building program.		
8. QUARTERLY CAPITAL SPENDING REPORT	Reid	Inform	
	Mr. Reid presented the Quarterly Capital Spending Report.		

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW -UP
9. QUARTERLY VOLUME UPDATE	Reid	Inform	
	Mr. Reid presented the Quarterly Volume Update.		
10. LANDMARK OPTION AGREEMENT-LEASE EASEMENT PURCHASE	Reid	Action	
	Mr. Reid gave the Committee some background on the Option Agreement he is proposing with ATT. Currently, SVH leases space to ATT for a mechanical building and a cell phone tower and very recently, ATT proposed that SVH take a reduction in rent payment.  Mr. Reid is recommending approval on the Option Agreement that would assign lease easement rights to Landmark for a period of 40 years for a total of \$217,176.  Ms. Nevins recommends adding an end date to due diligence requests. Mr. Fogg suggests having a local expert review the Agreement at no cost to the Hospital.	MOTION by Nevins to advise Board that Item#10, the Option Agreement, as amended is in process and will be presented to the Board at a future time; and 2 <sup>nd</sup> by Chamberlin. All in favor.	
11. CLOSING COMMENTS/ADJOURN	Fogg 6:35 PM The next Finance Committee meets on Tuesday, August 27 at 5:00PM.		



#### SONOMA VALLEY HEALTH CARE DISTRICT FINANCE COMMITTEE MEETING MINUTES TUESDAY, AUGUST 27, 2013 Schantz Conference Room

<b>Board Members Present</b>	cont.	Staff/ Public/Other	Absent/Excused
Dick Fogg		Rick Reid	Richard Conley
Steve Barclay		Jeannette Tarver	Peter Hohorst
Shari Glago		Sam McCandless	Keith Chamberlin
Phil Woodward		Gigi Betta	Mary Smith
Subhash Mishra		Lisa Duarte	Sharon Nevins
		Kelly Mather	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
MISSION AND VISION STATEMENTS	The mission of the SVHCD is to maintain, improve and restore the health of everyone in our community.  The vision of the SVHCD is that SVH will be a nationally recognized, compassionate place of healing known for excellence in clinical quality. We serve as the guide and indispensable link in our community members' health care journey.		
1. CALL TO ORDER	Dick Fogg		
	Meeting was called to order at 5:10 PM There were not enough Committee Members in attendance to make a quorum and therefore all action items requiring action or approval will be put forward to the next FC meeting on 9/24/13.		All action items requiring action or approval will be put forward to the next FC meeting on 9/24/13.
2. PUBLIC COMMENT SECTION	Dick Fogg		
	No public comment.		
3. CONSENT CALENDAR	Dick Fogg	Action	
A. FC Minutes 07.30.13			Consent Calendar put forward to 9/24/13.
4. EDUCATION SESSION- COVEREDED CALIFORNIA AND MEDI-CAL CHANGES	Duarte	Inform	

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
			Presentation put forward to 9/24/13.
5. CAPITAL BUDGET APPROVAL	Reid	Action	
	Mr. Reid presented the Capital Budget items for 2014. The largest item is the main lobby remodel and Ms. Mather provided some detail on these plans. Two items <b>not</b> on the list, because they are cost prohibitive, are the fire alarm and pipes. Mr. Reid will bring these items to the Board's attention.		Correction: remove one freezer at \$5,000, it is listed twice.  Capital Budget approval put forward to 9/24/13.
6. RAC UPDATE	Reid	Inform	
	Mr. Reid reviewed the RAC balances as of 8/27/13. RAC updates will be a standing item at both the Finance Committee and Board of Director meetings until further notice.		
7. OTHER UPDATES	Reid	Inform	
	Proposed SVH Management Bonus Plan  Ms. Mather and Mr. Reid would like to institute a management bonus plan at SVH in an effort to keep good people on staff.  It was proposed and if SVH has a minimum budget profit of \$1M (strictly based on operations and prior to any restricted contributions), then currently 28 directors and managers could qualify. Qualification would be based on a weighted system already in use at the Hospital devised by the Studer Group. The maximum bonus amounts are \$6,000 directors and \$3,000 managers.  There was a lot of discussion and some push back on the proposed plan. There were several suggestions made about how to present the plan to both Board and public including making it more understandable, objective, clear and include an independent oversight.  Capital Campaign Update  The Capital Campaign total is \$9.3M with a verbal of \$1.3M for a total of \$10.6M.  Accounting  Moss Adams, SVH Auditors, have suggested that SVH account for donations received by booking the income (or pledge) before receiving the cash.  Auditors are concerned about the growth of A/R and aging and SVH could receive an A/R adjustment.		

AGENDA ITEM	DISCUSSION	ACTIONS	FOLLOW-UP
	Patient Accounting practices are under review and areas of improvement have been discovered. Ideally, the next Patient Accounting manager would have extensive experience with accounting practices, front line management and provide greater oversight.  Ms. Tarver has done an excellent job resolving previous personnel issues in the accounting department and has increased department morale.		
8. JULY 2013 FINANCIALS	Reid	Inform	
	Overall for July, SVH has a net income of \$184,544 on budgeted income of \$59,910, for a difference of \$124,634. Total net patient service revenue was under budget (\$7,722). Risk contracts were under budget (\$97,370). Other operating revenue is under budget (\$6,455), bringing the total operating revenue to \$4,081,467 or (\$111,547) under budget. Expenses were \$4,412,550 on a budget of \$4,555,401 or \$142,851 under budget. The EBIDA prior to the restricted donations for the month was \$289,550 or 7.1%.  The <i>Operating Indicators</i> report has been added to the financials this month and the order of the reports has been changed		
9. PROJECTED CASH FLOWS	Reid	Inform	
	In the interest of transparency, Mr. Woodard and Mr. Fogg recommend that the SVH Foundation be audited.		
10. UPDATE ON LANDMARK OPTION AGREEMENT- LEASE EASEMENT PURCHASE	Reid Since last month, three bids have been received, over 30 lease contracts have been reviewed and there have been several interviews. A company out of San Francisco is up for consideration and Mr. Fogg will do some research on their background.	Inform	
11. CLOSING COMMENTS/ADJOURN	Fogg Meeting was adjourned at 6:50 PM The next Finance Committee meets on Tuesday, September 24, 2013 at 5:00PM.		

# CAPITAL BUDGET APPROVAL

# Sonoma Valley Hosp 2014 Capital Budget Items

#	Description	Justification	Reason Code	Estimated Purchase Date		Costs
1	Plant Operation Projects	Main Projects: Fire Alarm \$50,000; SNF pipes \$50,000; Air Handlers \$100,000	Replacement	01/01/2014	\$	200,000
2	Blinds for all windows in lab	They are the original blinds, dirty, cords breaking, slats are bent. Visible to the public.	Replacement	09/30/2013	\$	1,081
3	Refrigerator for Micro	Refrigerator is very old & too small for the inventory since adding PDH Micro.	Replacement	09/30/2013	\$	3,000
4	Freezer	door was dented & no longer seals properly	Replacement	09/30/2013	\$	5,000
5	Lab Computer Equipment: 1. computer & tracking boards 2. computer & monitor	Tracking boards for Lab Assistants & second one in back. 2. Blood Bank inventory system, replacing a handwritten log book.	New service; new technology	10/31/2013	\$	3,000
6	Blood gas instrument	Outdated, TJC suggested we should replace our instrument at 2011 inspection. Will purchase an instrument which provides backup to the Vitros 5600	End of Equipment Life	01/01/2014	\$	17,250
7	Microbiology incubators	Our incubators were purchased in 1984. They are obsolete, the seals no longer hold the required CO2 levels. They are no longer repairable.	End of Equipment Life	09/30/2013	\$	10,000
8	Doppler	Current one is technologically outdated	End of Equipment Life	01/01/2014	\$	3,000
9	Versacare ICU beds	remaining two beds are very old and do not drop to a low position for patient safety.	End of Equipment Life	11/01/2013	\$	28,723
10	Temporal Thermometers	Current one is broken, need to replace	Replacement	12/31/2013	\$	500
11	Bilicheck system	Previously performed by Lab, equipment recently broken and lab has not replaced, instead doing invasive procedure for	Replacement	09/30/2013	\$	4,602
12	Locking Medication carts	Regulatory compliance	End of Equipment Life	10/31/2013	\$	3,200
13	HRIS	Current system unsupported	Replacement	01/01/2014	\$	53,137
14	20 Wheelchairs	to replace aging, broken wheelchairs with missing parts	Replacement	11/01/2013	\$	3,663
15	Surgical Lap instrument set	current instrument set oplder, surgeons won't use it	Replacement	10/31/2013	·	10,301
16	Patient Supply Charging	Increase efficiency of charge capture	New service; new technology	03/31/2014		40,488
17	Pathways Compliance Advisor & Real Time Eligibility	Implement real time ABN function & Real Time Eligibility with Paragon integration	New service; new technology	03/31/2014		89,298
18 19	Outpatient Endo/Cardio HI-Low Table	to replace outdated, malfuntioning table	Replacement	06/30/2014 11/01/2013		100,000 1,913
20	Hallway Carpet		Replacement	03/31/2014	_	90,000
21	Contingency Capital Budget Amount per 201	A Budget Free Cook F			\$ <b>\$</b>	100,844 <b>769,000</b>

# 7.

# RESOLUTION No. 317

#### SONOMA VALLEY HEALTH CARE DISTRICT

#### **RESOLUTION No. 317**

RESOLUTION SETTING THE TAX RATE FOR THE 2013-2014 FISCAL YEAR FOR THE PAYMENT OF INTEREST ON THE SONOMA VALLEY HEALTH CARE DISTRICT (SONOMA COUNTY, CALIFORNIA) GENERAL OBLIGATION BONDS, ELECTION OF 2008, SERIES A (2009)

WHEREAS, by resolution, adopted by the Board of Directors (the "Board") of the Sonoma Valley Health Care District (the "District") on October 3, 2013, the Board determined and declared that public interest and necessity demanded the need to raise moneys for the expansion, improvement, acquisition, construction, equipping and renovation of health facilities of the District (the "Project"), and the Board called a mailed ballot election to be held within the boundaries of the District in accordance with the California Elections Code;

WHEREAS, a special municipal election was held in the District on November 4, 2008 and thereafter canvassed pursuant to law;

WHEREAS, at such election there was submitted to and approved by the requisite two-thirds (2/3) vote of the qualified electors of the District a question as to the issuance and sale of general obligation bonds of the District for the purpose of raising money for the Project in the maximum aggregate principal amount of \$35,000,000, payable from the levy of an *ad valorem* tax against all taxable property in the District;

WHEREAS, pursuant to Chapter 4 of Division 23 (commencing with section 32300) of the California Health and Safety Code (the "Act"), the District is empowered to issue general obligation bonds;

WHEREAS, the District sold, on January 27, 2009, an initial series of bonds for the purpose of raising funds needed for the Project and for other authorized costs in the aggregate principal amount of \$12,000,000, identified as the "Sonoma Valley Health Care District (Sonoma County, California) General Obligation Bonds, Election of 2008, Series A (2009)" (the "Bonds"); and

WHEREAS, the County has requested that the District provide to the County the tax rate required for Fiscal Year 2013-2014 to pay interest on the Bonds and to provide a reasonable reserve;

NOW, THEREFORE, THE BOARD OF DIRECTORS OF SONOMA VALLEY HEALTH CARE DISTRICT DOES HEREBY RESOLVE, DETERMINE AND ORDER AS FOLLOWS:

Section 1. Recitals. All of the recitals herein are true and correct. To the extent that the recitals relate to findings and determinations of the Board, the Board declares such findings or determinations to be made thereby.

#### Section 2. Tax Rate; Remittance.

- (a) Based upon the County's estimate of assessed valuation of all secured property in the District (\$7,181,776,085), the tax rate required to assure payment of the principal of, interest on and a reasonable reserve for the Bonds for Fiscal Year 2013-2014 is \$27.10 per \$100,000 of assessed valuation. It is the intent of the District to provide to the County, by resolution, the tax rate required to assure payment of the principal of, interest on and a reasonable reserve for the Bonds for Fiscal Year 2014-2015 and each Fiscal Year thereafter, so long as the Bonds remain outstanding. However, in the event the District fails to provide a tax rate in any year, the County is directed to apply the most recently provided tax rate in such year.
- (b) The District hereby delegates to the County Board of Supervisors the authority to annually levy and collect the annual *ad valorem* property taxes required for the payment of the principal of and interest on the Bonds.
- (c) The District hereby requests that such amounts, as collected, be remitted directly to The Bank of New York Mellon Trust Company, N.A., the District's paying agent for the Bonds.
- Section 3. Request for Necessary County Actions. The County Board of Supervisors and the County Auditor-Controller-Treasurer-Tax Collector, and other officials of the County, are hereby directed to take whatever action that may be necessary pursuant to law to provide for the levy and collection of a property tax on all taxable property within the District at the tax rate specified in Section 2(a) above.

Section 4. General Authority. The Chair, the Secretary, the Chief Executive Officer and the Chief Financial Officer, and their respective designees, are each hereby authorized, empowered and directed in the name and on behalf of the District to take any and all steps which they or any of them might deem necessary or appropriate in order to give effect to this resolution.

adoption.
****
PASSED AND ADOPTED this 3rd day of OCTOBER 2013, by the following vote:
AYES:
NAYS:
ABSENT:
Chair, Board of Directors Sonoma Valley Health Care District ATTEST:
Secretary, Board of Directors Sonoma Valley Health Care District

Section 5. Effective Date. This resolution shall take effect immediately on and after its

# RESOLUTION No. 318

#### SONOMA VALLEY HEALTH CARE DISTRICT

#### **RESOLUTION No. 318**

RESOLUTION OF THE GOVERNING BOARD OF SONOMA VALLEY HEALTH CARE DISTRICT OF THE COUNTY OF SONOMA, STATE OF CALIFORNIA, **REQUESTING FUND TRANSFER** UNDER ARTICLE XVI, SECTION 6 OF THE STATE CONSTITUTION

RESOLVED by the Governing Board of the Sonoma Valley Health Care District, a District of the County of Sonoma, State of California, that:

WHEREAS, this District does not have sufficient funds on hand to provide for the operation of the District during the 2014 fiscal year, and

WHEREAS, Article XVI, Section 6 of the State Constitution authorizes a temporary transfer of funds in the custody of the County Treasurer upon approval of the Board of Supervisors, and

WHEREAS, the revenues to said District for the current fiscal year, \$51,665,000;

#### NOW, THEREFORE, IT IS DETERMINED AND ORDERED as follows:

- 1. That the Board of Supervisors of the County of Sonoma be and it is hereby requested to authorize a temporary transfer to this District on an as-needed basis of not to exceed \$2,500,000 during the 2014 fiscal year; said sum will not exceed 85% of the revenues to said District during said fiscal year.
- 2. For the convenience of the County Treasurer and County Auditor a schedule of monthly anticipated cash flow is attached hereto.
- 3. That the County Treasurer of the County of Sonoma be requested to recommend and the County Auditor of the County of Sonoma be requested to acknowledge said transfer.
- 4. That certified copies of this resolution be forwarded by the Clerk of this Board to the Board of Supervisors of the County of Sonoma, the County Auditor and County Treasurer of this County.

The foregoing resolution was introdu	aced by,
Who moved its adoption, seconded by	, and
	[Date], by the following
vote:	
Board Member	<u>Vote</u>
Ayes: Noes:	Absent or not voting:
WHEREUPON the Chairman declar	red the foregoing resolution adopted, and
	O ORDERED.

## SONOMA VALLEY HEALTH CARE DISTRICT

# PARCEL TAX FUND ANTICIPATED MONTHLY ENDING BALANCES

From July 1, 2013 to June 30, 2014

	Cash	Cash	Cash
	<u>Income</u>	<b>Expenditures</b>	<b>Balances</b>
		_	
Beginning Cash Bala	ance:		<u>\$189,656</u>
<u>July</u>		\$ <u>189,656</u>	
<u>August</u>			
<u>September</u>			
<u>October</u>		<u>450,000</u>	<u>(450,000)</u>
<u>November</u>			<u>(450,000)</u>
<u>December</u>	\$1,500,000	<u>450,000</u>	600,000
<u>January</u>		<u>600,000</u>	
<u>February</u>		<u>450,000</u>	<u>(450,000)</u>
March			<u>(450,000)</u>
<u>April</u>	<u>1,200,000</u>	<u>450,000</u>	300,000
<u>May</u>		<u>200,000</u>	<u>100,000</u>
<u>June</u>	<u>100,000</u>		200,000
Carry Over			
Capital Outlay (Curr	ent Year)		
General Reserves			
Approp. for Conting	encies		

**NOTE:** Copies of the Cash Flow Statement are to be attached to each Resolution.

**\$2,789,656** 

\$200,000

\$2,800,000

<sup>\*</sup> Total cash income includes secured and unsecured taxes to be raised in current year budget plus estimated revenues (other than current property taxes).

# **CLERK'S CERTIFICATE**

I,	, Clerk of the Governing Board of the								
Sonoma Valley Health Care District of the County of Sonoma, State of California, do hereby certify that the foregoing is a full, true and correct copy of a resolution duly adopted at a special/regular meeting of the Governing Board of said District, regularly held at the regular meeting place thereof, on <b>October 3, 2013</b> , of which meeting all the members of said Governing Board had due notice.									
I further certify that said resolution has since the date of its adoption and the same is	has not been amended, modified, or rescinded now in full force and effect.								
ATTEST: This	day of								
	Clerk of the Governing Board of the Sonoma Valley Health Care District, County of Sonoma, State of California								
(Per County of Sonom) The attached request for borrowing is in comp	R'S AUTHORIZATION na Resolution 91-0271) pliance with the requirements of Article XVI, Resolution 91-0271 of the County of Sonoma.								
Approved By:									
David E. Sundstrom Auditor-Controller/Treasurer-Tax Collector County of Sonoma									
Date:									
Amount to be collected on Property Tax Bill									
Amount requested									
Percent of Property Tax Bill Requested (Not to exceed 85% of outstanding property taxes)									

# 11.

# AUGUST 2013 FINANCIALS

# Sonoma Valley Hospital Sonoma Valley Health Care District August 31, 2013 Financial Report

Finance Committee September 24, 2013

# August's Patient Volumes

-	Actual	Budget	Variance	Prior Year
Acute Discharges	102	120	-18	117
Acute Patient Days	385	394	-9	432
SNF Patient Days	615	592	23	682
Outpatient Gross Revenue (in thousands)	\$9,801	\$9,486	\$315	\$9,014
Surgical Cases	130	128	2	138

# Summary Statement of Revenues and Expenses Month of August 31, 2013

		<u>Actual</u>	<u>Budget</u>	<u>v</u>	<u>ariance</u>	<u>Percentage</u>	<u>P</u>	rior Year
1 Total Operating Revenue	\$	4,351,410	\$ 4,180,393	\$	171,017	4%	\$	3,986,975
2 Total Operating Expenses	\$	4,440,552	\$ 4,465,566	\$	25,014	1%	\$	4,312,179
3 Operating Margin	\$	(89,142)	\$ (285,173)	\$	196,031	69%	\$	(325,204)
4 NonOperating Rev/Exp	\$	407,804	\$ 417,942	\$	(10,138)	-2%	\$	449,887
5 Net Income before Restricted Cont.	\$	318,662	\$ 132,769	\$	185,893	140%	\$	124,683
6 Restricted Contribution	\$	121,011	\$ 3,853	\$	117,158	3041%	\$	2,683
Net Income with Restricted 7 Contributions	\$_	439,673	\$ 136,622	\$	303,051	222%	\$	127,366
8 EBIDA before Restricted Contributions	\$	531,952	\$ 370,112	\$	161,840		\$	361,086
9 EBIDA before Restricted Cont. %		12%	9%		3%			9%
10 Net Income without GO Bond Activity	\$	322,272	\$ 13,049	\$	309,223		\$	3,810

# Summary Statement of Revenues and Expenses Year to Date August 31, 2013 (2 months)

	<u>Actual</u>	<u>Budget</u>	<u>v</u>	<u>ariance</u>	<u>Percentage</u>	<u>P</u>	Prior Year
1 Total Operating Revenue	\$ 8,432,877	\$ 8,373,407	\$	59,470	1%	\$	7,822,896
2 Total Operating Expenses	\$ 8,853,102	\$ 9,086,597	\$	233,495	3%	\$	8,569,010
3 Operating Margin	\$ (420,225)	\$ (713,190)	\$	292,965	41%	\$	(746,114)
4 NonOperating Rev/Exp	\$ 801,042	\$ 830,972	\$	(29,930)	-4%	\$	899,987
5 Net Income before Restricted Cont.	\$ 380,817	\$ 117,782	\$	263,035	223%	\$	153,873
6 Restricted Contribution	\$ 243,400	\$ 13,120	\$	230,280	1755%	\$	4,433
Net Income with Restricted							
7 Contributions	\$ 624,217	\$ 130,902	\$	493,315	377%	\$	158,306
8 EBIDA before Restricted Contributions	\$ 821,430	\$ 642,705	\$	178,725		\$	626,915
9 EBIDA before Restricted Cont. %	10%	8%		2%			8%
10 Net Income without GO Bond Activity	\$ 146,015	\$ (124,450)	\$	270,465		\$	(93,239)

# **August's Operating Revenues**

	<u>Actual</u>	<u> </u>	<u>Budget</u>	V	ariance	<u>Percentage</u>	<u>Pı</u>	rior Year
REVENUE NET PATIENT REVENUE								
1 Acute Inpatient	\$ 1,846,121	\$	1,607,907	\$	238,214	15%	\$	1,513,553
2 Skilled Nursing Facility	\$ 382,668	\$	391,864	\$	(9,196)	-2%	\$	371,686
3 Outpatient and Emergency	\$ 1,765,517	\$	2,086,563	\$	(321,046)	-15%	\$	2,160,855
4 HomeCare	\$ 204,899	\$	137,160	\$	67,739	49%	\$	252,171
5 Community Benefit (Charity)	\$ (70,000)	\$	(175,043)	\$	105,043	60%	\$	(21,000)
6 Bad Debt Expense	\$ (200,000)	\$	(209,544)	\$	9,544	5%	\$	(645,000)
7 Prior Period Adjustment	\$ 71,644	\$		\$	71,644	0%	\$	
8 TOTAL NET PATIENT REVENUE	\$ 4,000,849	\$	3,838,907	\$	161,942	4%	\$	3,632,265
RISK CONTRACTS								
9 Capitation Revenue	\$ 174,443	\$	164,178	\$	10,265	6%	\$	181,554
10 Napa State Hospital Revenue	\$ 75,570	\$	157,739	\$	(82,169)	-52%	\$	112,000
11 TOTAL RISK CONTRACTS	\$ 250,013	\$	321,917	\$	(71,904)	-22%	\$	293,554
12 OTHER OPER REVENUE	\$ 100,548	\$	19,569	\$	80,979	414%	\$	61,156
13 TOTAL HOSPITAL NET REVENUE	\$ 4,351,410	\$	4,180,393	\$	171,017	4%	\$	<b>3,986,975</b>

# Revenue Variances

- Total Operating Revenue over budget by \$171,017
  - Overall inpatient volume was under budget by 18 discharges
  - Net Revenue does include the accrual of the IGT.
  - Skilled Nursing Home volume was under budget by 23 days
  - Outpatient was over budget in volume but had a higher mix of Medi-Cal patient and lower commercial insured patients.
  - Home Care volume was over budget by 85 visits.
  - Bad Debts and Charity Care were favorable to budget by \$114,587.
     This was due to less charity care during the month.
  - Prior Period Adjustments are for the settlement of the 2010 Medi-Cal cost report.
- Risk Contract Revenue was under budget due to lower Napa State volume.
- Other Operating Revenue is over budget due to the insurance dividend of \$84,557 from our liability insurance carrier.

# **August's Operating Expense**

	<u>Actual</u>	<u> </u>	<u>Budget</u>	<u>v</u>	<u>ariance</u>	<u>Percentage</u>	<u>Pr</u>	ior Year
OPERATING EXPENSES								
1 Salary and Wages and Agency	\$ 2,050,118	\$	1,949,892	\$	(100,226)	-5%	\$	1,940,198
2 Employee Benefits	\$ 730,321	\$	773,379	\$	43,058	6%	\$	775,711
3 Total People Cost	\$ 2,780,439	\$	2,723,271	\$	57,168	2%	\$	2,715,909
4 Medical and Prof Fees (excld Agency)	\$ 373,670	\$	386,494	\$	12,824	3%	\$	424,265
5 Supplies	\$ 561,884	\$	488,296	\$	(73,588)	-15%	\$	397,082
6 Purchased Services	\$ 358,869	\$	436,002	\$	77,133	18%	\$	387,461
7 Depreciation	\$ 165,771	\$	187,558	\$	21,787	12%	\$	173,159
8 Utilities	\$ 78,269	\$	77,354	\$	(915)	-1%	\$	82,504
9 Insurance	\$ 18,888	\$	18,699	\$	(189)	-1%	\$	19,375
10 Interest	\$ 12,582	\$	19,774	\$	7,192	36%	\$	33,233
11 Other	\$ 90,180	\$	128,118	\$	37,938	30%	\$	79,191
12 TOTAL OPERATING EXPENSE	\$ 4,440,552	\$	4,465,566	\$	(25,014)	-1%	\$	4,312,179

# **Expense Variances**

Total operating expenses were under budget by \$25,014

- Total productivity FTE's were over budget at 286. Total salaries and Agency were over budget by (\$100,226). Agency was over budget by (\$24,012) due to Radiology (\$12,943), ICU (\$5,106) and Labor and Delivery (\$6,248). Salaries were over budget by (\$76,214) due to the Electronic Health Records in Home Health Care of (\$59,967) and due to Surgery volume (\$19,594).
- Employee benefits were under budget by \$43,058.
- Supplies were over budget due to volume in Surgery (\$27,740), Blood Bank (\$14,674).
- Purchase services were under budget by \$77,133 due to Information Systems and Plant Operation budgeted projects not starting in August.
- Other expenses were under budget by \$37,938 due to the reclass of sales tax for July and August for \$18,526.

# **August's Non-Operating Items**

	4	<u>Actual</u>	<u>Budget</u>	<u>\</u>	/ariance	<u>Percentage</u>	<u>Pr</u>	ior Year
NON OPERATING Electronic Health Record & Misc.								
1 Rev.	\$	134,773	\$ 119,167 \$	\$	15,606	13%	\$	146,943
2 Donations	\$	-	3,332	\$	(3,332)	0%	\$	-
Professional Center / Phys	•			•		004	•	
3 Recruitment	\$	-	\$ - \$	\$	-	0%	\$	- \$
4 Physician Practice Support - Prima	\$	(81,870)	(65,630)	\$	(16,240)	0%		(65,630)
5 Tax Assessment Revenue-Parcel Tax	\$	237,500	\$ 237,500	\$	-	0%	\$	245,018
6 Tax Assessment Revenue - GO Bond	\$	152,326	\$ 153,584 \$	\$	(1,258)	-1%	\$	153,567 \$
7 GO Bond Interest	\$	(34,925)	(30,011)	\$	(4,914)	16%		(30,011)
8 NON-OPERATING REV/EXP	\$	407,804	\$ 417,942	\$	(10,138)	-2%	\$	449,887
			\$					
9 Capital Campaign Contribution	\$	121,011	3,853	\$	117,158	3041%	\$	2,683
10 Restricted Foundation Contribution	\$	-	\$ -	\$	-	0%	\$	
11 TOTAL NON-OPERATING REV/EXP	\$	528,815	\$ 421,795	\$	107,020	25%	\$	452,570



Healing Here at Home

To: SVH Finance Committee

From: Rick Reid, CFO

Date: September 24, 2013

**Subject:** Financial Report for the Month Ending August 31, 2013

## **Overall Results for August 2013**

Overall for August, SVH has income of \$439,673 on budgeted income of \$136,622, for a favorable difference of \$303,051. Total net patient service revenue was over budget by \$161,942. Risk contracts were under budget by (\$71,904). Other operating revenue is over budget by \$80,979, bringing the total operating revenue to \$4,351,410 or \$171,017 over budget. Expenses were \$4,440,552 on a budget of \$4,465,566 or \$25,014 under budget. The EBIDA prior to the restricted donations for the month was \$531,952 or 12.2%.

#### **Patient Volumes - August**

	ACTUAL	BUDGET	VARIANCE	PRIOR YEAR
Acute Discharges	102	120	-18	117
Acute Patient Days	385	394	-9	432
SNF Patient Days	615	592	23	682
OP Gross Revenue	\$9,801	\$9,486	\$315	\$9,014
Surgical Cases	130	128	2	138

#### **Overall Payer Mix - August**

	ACTUAL	BUDGET	VARIANCE	YTD	YTD	VARIANCE
				ACTUAL	BUDGET	
Medicare	49.3%	48.7%	0.6%	48.6%	48.9%	-0.3%
Medi-Cal	15.4%	13.3%	2.1%	14.3%	13.4%	0.9%
Self Pay	4.4%	3.9%	0.5%	4.4%	3.9%	0.5%
Commercial	20.8%	24.1%	-3.3%	21.6%	23.8%	-2.2%
Managed MC	5.5%	2.8%	2.7%	4.8%	2.8%	2.0%
Workers Comp	1.9%	1.5%	0.4%	3.3%	1.5%	2.2%
Capitated	2.7%	5.7%	-3.0%	3.0%	5.7%	-2.3%
Total	100%	100%		100%	100%	

#### **Total Operating Revenues**

Total operating revenues for August were \$4.4 million on a budget of \$4.2 million or \$171,017 over budget.

Net Patient Revenue is over budget by \$161,942 or 4%, due to the following:

- Overall inpatient volume was under budget by 18 discharges
- Net Revenue does include the accrual of the IGT.
- Skilled Nursing Home volume was under budget by 23 days
- Outpatient was over budget in volume but had a higher mix of Medi-Cal patient and lower commercial insured patients.
- Home Care volume was over budget by 85 visits.
- Bad Debts and Charity Care were favorable to budget by \$114,587. This was due to less charity care during the month.
- Prior Period Adjustments are for the settlement of the 2010 Medi-Cal cost report.

Risk Contract Revenue was under budget due to lower Napa State volume.

Other Operating Revenue is over budget due to the insurance dividend of \$84,557 from our liability insurance carrier.

#### **Expenses**

August's expenses were \$4.4million on a budget of \$4.5 million or under budget by \$25,014. The following is a summary of the operating expense variances for the month of August:

- Total productivity FTE's were over budget by 17 at 286, on a budget of 269. Total salaries and Agency fees were over budget by a total of (\$100,226). Salaries were over budget by (\$76,214) due to Home Health Care training of their Electronic Health Records and higher patient volume by (\$59,967) or 7 FTE's, Surgery was over budget by (\$19,594) or 2 FTE's due to volume. Agency fees were over budget by (\$24,012) due to the use of registry in Radiology by (\$12,943), ICU by (\$5,106) and Labor and Delivery by (\$6,248).
- Employee benefits were under budget by \$43,058, of this health insurance was under budget.
- Supplies were over budget by (\$73,588) due to volume in Surgery by (\$27,740), Blood Bank by (\$14,674), IV Therapy by (\$17,404) and Pharmacy by (\$16,144).
- Purchased services are under budget by \$77,133 due to Information Systems and Plant Operation budgeted projects not starting in August.
- Other expenses are under budget by \$37,938 due to the reclass of sales tax for July and August for \$18,526.

#### **Cash Collections on Patient Receivables:**

For the month of August, the cash collection goal was \$3,224,017, the Hospital collected \$3,265,144 or over the goal by \$41,097. Year to date the Hospital patient collections goal was \$6,371,836 and had collection of \$6,536,583 or \$164,747 better than the goal. The cash collection goal is based upon net hospital revenue from 60 days ago.

#### **RAC Activity**

	August	Year to Date
Payments to Medicare	\$130,614	\$185,369
Appeals Won and Repaid to the Hospital	\$47,430	\$47,430
Payments from Rebilling Received	\$0	\$0

#### **Capital Campaign Summary:**

For the month of August the Hospital received \$121,011 in capital campaign donations. The total amount received from the Capital Campaign to date is \$4,145,279 offset with spending of \$962,056. The funds are included on line 16, Specific Funds on the Balance Sheet. Included on line 16 is also \$21,456 for miscellaneous restricted funds, \$114,552 received from the Foundation for the X-ray machine and \$32,270 for the Health Round Table.

	Receipts	Spending	Balance
Emergency Dept.	\$1,011,046	\$0	\$1,011,046
Operating Room	\$0	\$0	\$0
Art Work/Lobby	\$400,000	\$67,000	\$333,000
General	\$2,484,242	\$895,056	\$1,589,186
Children's Area	\$250,000	\$0	\$250,000
Interest Earned	\$10,115	\$0	\$10,115
Total Capital Campaign	\$4,155,403	\$962,056	\$3,193,347
X-Ray Machine	\$114,552	\$0	\$114,552
Misc. Restricted Funds	\$21,456	\$0	\$21,456
Health Round Table	\$32,515	\$245	\$32,270
Total Specific Funds	\$4,323,926	\$962,301	\$3,361,625

These comparisons are for actual FY 2014 compared to actual FY 2013. These are not budget comparisons.

**ER Visits** 

		ER – In	patient		ER - Outpatient				
	CY	PY	Change	%	CY	PY	Change	%	
July	109	109	0	0%	641	729	-88	-12.1%	
Aug	94	106	-12	-11.3%	695	778	-83	-10.7%	
YTD	203	215	-12	-5.6%	1,336	1,507	-171	-11.3%	

347 Andrieux Street, Sonoma, CA 95476-6811

# OPERATING INDICATORS SONOMA VALLEY HOSPITAL

#### For the month ended August,2013

	CUI	RRENT MON	NTH	YEAR-TO-DATE					
	Actual 08/31/13	Budget 08/31/13	Favorable (Unfavorable) Variance	Actual 08/31/13	Budget 08/31/13	Favorable (Unfavorable) Variance	Prior Year 08/31/12		
Inpatient Utilization									
Discharges									
1 Acute	89	99	(10)	166	196	(30)	214		
2 ICU 3 Total Discharges	13	21 120	(8)	36 202	238	(36)	232		
4 Newborn	11	14	(3)	26	27	(1)	25		
5 Total Discharges inc. Newborns	113	120	(21)	228	265	(37)	257		
Patient Days:									
6 Acute 7 ICU	277 108	270 124	7 (16)	503 220	571 248	(68) (28)	698 130		
8 Total Patient Days	385	394	(9)	723	819	(96)	828		
9 Newborn	23	30	(7)	51	60	(9)	57		
10 Total Patient Days inc. Newborns	408	424	(16)	774	879	(105)	885		
Average Length of Stay:									
11 Acute	3.1	2.7	0.4	3.0	2.9	0.1	3.3		
12 ICU	8.3	5.9	2.4	6.1	5.9	0.2	7.2		
13 Avg. Length of Stay 14 Newborn ALOS	3.8 2.1	3.3 2.2	0.5 (0.1)	3.6 2.0	3.4 2.2	0.1 0.2	3.6 2.3		
	2.1	2.2	(0.1)	2.0	2.2	0.2	2.3		
Average Daily Census: 15 Acute	8.9	8.7	0.2	8.1	9.2	(1.1)	11.3		
16 ICU	3.5	4.0	(0.5)	3.5	4.0	(0.5)	2.1		
17 Avg. Daily Census	12.4	12.7	(0.3)	11.7	13.2	(1.5)	13.4		
18 Newborn	0.7	1.0	(0.2)	0.8	1.0	(0.1)	0.9		
Long Term Care:	615	502	22	1.072	1 255	(192)	1 215		
<ul><li>19 SNF Patient Days</li><li>20 SNF Discharges</li></ul>	615 35	592 36	23 (1)	1,072 56	1,255 74	(183) (18)	1,315 70		
21 Average Daily Census	19.8	19.1	1	17.3	20.2	(3)	21.2		
Other Utilization Statistics									
Emergency Room Statistics 22 Total ER Visits	789	865	(76)	1,539	1,735	(196)	1,722		
Outpatient Statistics:									
23 Total Outpatients Visits	4,235	4,490	(255)	8,444	8,625	(181)	8,483		
24 IP Surgeries 25 OP Surgeries	35 95	36 92	(1)	68 197	73 188	(5) 9	81 180		
26 Special Procedures	11	33	(22)	51	84	(33)	91		
27 Home Health Visits	760	675	85	1,520	1,150	370	1,989		
28 Adusted Discharges	309	361	(52)	605	698	(93)	663		
29 Adjusted Patient Days	2,256	2,280	(24)	4,212 67.9	4,638	(426)	4,707		
30 Adj. Avg. Daily Census 31 Case Mix Index -Medicare	72.8 1.6409	73.6 1.4000	(0.8) 0.241	1.5904	74.8 1.4000	(6.9) 0.190	75.9 1.5244		
32 Case Mix Index - All payers	1.6647	1.4000	0.265	0.0000	1.4000	(1.400)	1.4863		
Labor Statistics									
33 FTE's - Worked 34 FTE's - Paid	286	269	(16.7)	282	269	(12.6)	282		
34 FIE's - Paid 35 Average Hourly Rate	315 36.82	304 35.55	(10.8) (1.27)	315 35.98	305 35.84	(10.0) (0.14)	321 33.90		
36 Manhours / Adj. Pat Day	24.7	23.6	(1.1)	26.4	23.2	(3.2)	24.1		
37 Manhours / Adj. Discharge	180.1	148.9	(31.2)	183.9	154.3	(29.6)	171.2		
38 Benefits % of Salaries	22%	24%	2.5%	23%	24%	1.7%	22%		
Non-Labor Statistics 39 Supply Expense % Revenue	3%	3%	0%	3%	3%	0%	3%		
40 Supply Expense % Revenue 40 Supply Exp. / Adj. Discharge	1,444.71	1,352.46	(92)	1,583.72	1,416.65	(167)	1,449.27		
41 Total Expense / Adj. Discharge	13,886.38	12,633.39	(1,253)	14,573.50	13,196.68	(1,377)	13,207.11		
Other Indicators									
<ul><li>42 Days Cash - Operating Funds</li><li>43 Days in Net AR</li></ul>	11.0 53.0	50.0	3.0	11.0 51.5	50.0	1	50.47		
44 Collections % of Net Revenue	89%	50.0	5.0	84%	50.0	1	JU.47		
45 Days in Accounts Payable	64.0	60.0	4.0	59	60.0	(1)	-		
46 % Net revenue to Gross revenue 47 % Net AR to Gross AR	19.5% 22.7%	23.0%	-3.5%	21.0% 24.5%	23.3%	-2.3%	22.6% 20.2%		
	22.770			2570			20.270		

# Sonoma Valley Health Care District Balance Sheet For The Period Ended As of August 31, 2013

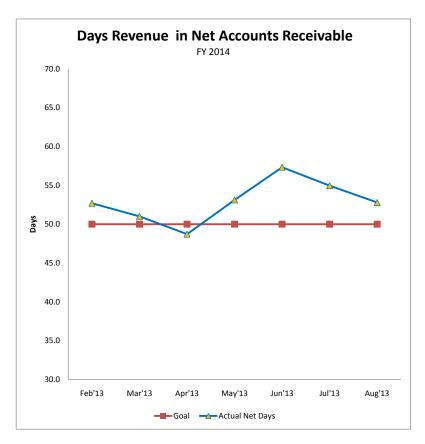
		<u>C</u>	urrent Month	ļ	Prior Month		Prior Year
	Assets						
	Current Assets:						
1	Cash	\$	1,361,592	\$	1,103,756	\$	1,721,263
2	Trustee Funds		540,405		1,263,697		339,459
3	Net Patient Receivables		8,256,117		8,310,157		9,146,081
4	Allow Uncollect Accts		(1,635,908)		(1,568,133)		(2,896,731)
5	Net A/R		6,620,209		6,742,024		6,249,350
6	Other Accts/Notes Rec		7,699,672		7,487,988		5,440,549
7	3rd Party Receivables, Net		1,054,321		583,673		954,637
8	Due Frm Restrict Funds		-		-		-
9	Inventory		759,696		755,936		890,431
10	Prepaid Expenses		1,190,381		1,185,586		676,779
11	Total Current Assets	\$	19,226,276	\$	19,122,660	\$	16,272,468
12	Board Designated Assets	\$	5,381	\$	5,381	\$	186,028
13	Property, Plant & Equip, Net		11,010,557		10,877,433		10,898,541
14	Hospital Renewal Program		32,304,149		31,884,478		15,776,640
15	Unexpended Hospital Renewal Funds		1,680,075		3,909,629		17,729,962
16	Investments		-		-		(3,639)
17	Specific Funds		3,361,624		3,307,614		2,071,531
18	Other Assets		267,516		270,175		447,507
19	Total Assets	\$	67,855,578	\$	69,377,370	\$	63,379,038
	Liabilities & Fund Balances						
	Current Liabilities:						
20	Accounts Payable	\$	4,462,252	\$	5,724,431	\$	5,775,961
21	Accrued Compensation	•	3,688,749	•	3,352,333	•	3,340,704
22	Interest Payable		139,670		857,115		142,852
23	Accrued Expenses		1,329,475		1,421,080		104,198
24	Advances From 3rd Parties		1,835,174		1,573,699		1,155,160
25	Deferred Tax Revenue		4,045,951		4,435,776		3,972,140
26	Current Maturities-LTD		846,035		850,707		1,542,287
27	Other Liabilities		2,423,891		2,424,891		212,223
28	Total Current Liabilities	\$	18,771,197	\$	20,640,032	\$	16,245,525
20	Total Callon Diabilities	Ψ	10,771,107	Ψ	20,010,002	Ψ	10,2 10,020
29	Long Term Debt, net current portion	\$	37,600,238	\$	37,692,868	\$	38,077,931
23	Long Term Beet, net earrent portion	Ψ	01,000,200	Ψ	01,002,000	7	30,077,331
30	Fund Balances:						
31	Unrestricted	\$	5,155,287	\$	4,836,625	\$	6,909,806
32	Restricted	*	6,328,856	7	6,207,845	т	2,145,776
33	Total Fund Balances	\$	11,484,143	\$	11,044,470	\$	9,055,582
34	Total Liabilities & Fund Balances	\$	67,855,578	\$	69,377,370	\$	63,379,038
J- <del>1</del>	1 our Liuomnes & 1 und Damines	Ψ	51,000,010	Ψ	55,511,510	Ψ	30,073,000

#### Sonoma Valley Health Care District Statement of Revenue and Expenses Comparative Results For the Period Ended August 2013

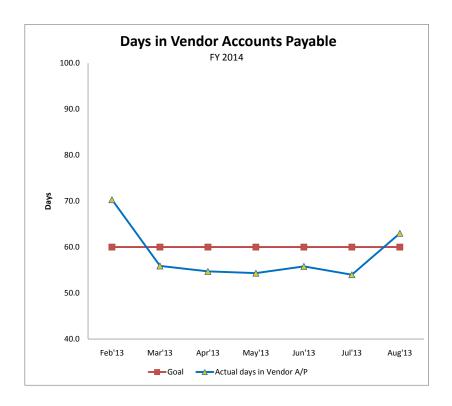
		Month							Year-To- Date				YTD	
			This	Yea		Variance			This Yea		Varia			
	Volume Information		Actual		Budget	\$	%		Actual	Budget	\$	%		Prior Year
1	Acute Discharges		102		120	(10)	150/		202	220	(26)	150/		222
1 2	Acute Discharges		102 615		120 592	(18)	-15% 4%		202	238	(36)	-15%		232
	SNF Days					23			1,072	1,255	(183)	-15%		1,315
3 4	Home Care Visits Gross O/P Revenue (000's)		760 9,801		675 9,486	85 315	13% 3%	\$	1,520 19,872 \$	1,150 18,382	370 1,489	32% 8%	\$	1,989 17,167
	Financial Results													
	Gross Patient Revenue													
5	Inpatient	\$	5,441,722	\$	5,172,322	269,400	5%	\$	10,598,694 \$	10,530,759	67,935	1%	\$	10,284,287
6	Outpatient & Emergency		9,569,368		9,309,359	260,009	3%		19,408,639	18,088,297	1,320,342	7%		16,578,993
7	SNF		2,358,966		2,053,546	305,420	15%		4,161,432	4,339,826	(178,394)	-4%		4,064,501
8 9	Home Care Total Gross Patient Revenue	\$	231,484 17,601,540	\$	176,572 16,711,799	54,912 889,741	31% 5%	\$	462,968 34,631,733 \$	294,164 33,253,046	168,804 1,378,687	57% 4%	\$	587,553 31,515,334
	Deductions from Revenue													
10	Contractual Discounts	Ś	(13,385,741)	Ś	(12,531,690)	(854,051)	-7%	\$	(26,297,951) \$	(24,878,424)	(1,419,527)	-6%	\$	(23,311,148)
11	Bad Debt	Ÿ	(200,000)	~	(209,544)	9,544	5%	,	(400,000)	(416,949)	16,949	4%	,	(790,000)
12	Charity Care Provision		(86,594)		(131,658)	45,064	34%		(89,127)	(267,238)	178,111	67%		(279,036)
13	Prior Period Adjustments		71,644		-	71,644	0%		71,644	(==:,===;	71,644	0%		-
14	Total Deductions from Revenue	\$	(13,600,691)	\$	(12,872,892)	(799,443)	6%	\$	(26,787,078) \$	(25,562,611)	(1,224,467)	5%	\$	(24,380,184)
15	Net Patient Service Revenue	\$	4,000,849	\$	3,838,907	161,942	4%	\$	7,844,655 \$	7,690,435	154,220	2%	\$	7,135,150
16	Risk contract revenue	\$	250,013	\$	321,917	(71,904)	-22%	Ś	474,560 \$	643,834	(169,274)	-26%	\$	613,164
	Net Hospital Revenue	\$	4,250,862	_	4,160,824	90,038	2%	\$	8,319,215 \$	8,334,269	(15,054)	0%	\$	7,748,314
18	Other Operating Revenue	\$	100,548	\$	19,569	80,979	-414%	\$	113,662 \$	39,138	74,524	190%	\$	74,582
19	Total Operating Revenue	\$	4,351,410	\$	4,180,393	171,017	4%	\$	8,432,877 \$	8,373,407	59,470	1%	\$	7,822,896
	Operating Expenses													
20	Salary and Wages and Agency Fees	\$	2,050,118		1,949,892	(100,226)	-5%	\$	4,004,925 \$	3,899,779	(105,146)	-3%	\$	3,849,972
21	Employee Benefits		730,321	\$	773,379	43,058	6%	_	1,475,159	1,546,758	71,599	5%		1,404,477
22	Total People Cost	\$	2,780,439	\$	2,723,271	(57,168)	-2%	\$	5,480,084 \$	5,446,537	(33,547)	-1%	\$	5,254,449
23	Med and Prof Fees (excld Agency)	\$	373,670	\$	386,494	12,824	3%	\$	766,038 \$	848,062	82,024	10%	\$	734,691
24	Supplies		561,884		488,296	(73,588)	-15%		1,073,980	989,450	(84,530)	-9%		961,309
25	Purchased Services		358,869		436,002	77,133	18%		748,153	873,000	124,847	14%		835,383
26	Depreciation		165,771		187,558	21,787	12%		332,283	423,980	91,697	22%		346,776
27	Utilities		78,269		77,354	(915)	-1%		162,383	184,708	22,325	12%		170,827
28	Insurance		18,888		18,699	(189)	-1%		37,776	37,398	(378)	-1%		38,750
29	Interest		12,582		19,774	7,192	36%		38,480	36,007	(2,473)	-7%		66,244
30 31	Other	\$	90,180	ć	128,118	37,938	30% 1%	\$	213,925	247,455	33,530	14% 3%	\$	160,581
31	Operating expenses	_	4,440,552	\$	4,465,566	25,014			8,853,102 \$	9,086,597	233,495			8,569,010
32	Operating Margin	\$	(89,142)	\$	(285,173)	196,031	69%	\$	(420,225) \$	(713,190)	292,965	41%	\$	(746,114)
	Non Operating Rev and Expense													
33	Electronic Health Records & Misc. Rev.	\$	134,773	\$	119,167	15,606	13%	\$	254,032 \$	238,334	15,698	7%	\$	294,099
34	Donations		-		3,332	(3,332)	0%		948	6,666	(5,718)	86%		0
35	Professional Center/Phys Recruit		-		-	-	0%		-	-	-	0%		0
36	Physician Practice Support-Prima		(81,870)		(65,630)	(16,240)	25%		(163,740)	(131,260)	(32,480)	25%		(131,260)
37	Parcel Tax Assessment Rev		237,500		237,500	-	0%		475,000	475,000	-	0%		490,036
38	GO Bond Tax Assessment Rev		152,326		153,584	(1,258)	-1%		304,652	307,168	(2,516)	-1%		307,134
39	GO Bond Interest		(34,925)		(30,011)	(4,914)	16%	_	(69,850)	(64,936)	(4,914)	8%		(60,022)
40	Total Non-Operating Rev/Exp	\$	407,804	\$	417,942	(10,138)	-2%	\$	801,042 \$	830,972	(29,930)	-4%	\$	899,987
41	Net Income / (Loss) prior to Restricted Contribution	r \$	318,662	\$	132,769	185,893	140%	\$	380,817 \$	117,782	263,035	223%	\$	153,873
42	Capital Campaign Contribution	\$	121,011	\$	3,853	117,158	3041%	\$	243,400 \$	13,120	230,280	1755%	\$	4,433
43	Restricted Foundation Contributions	\$	-	\$	-	-	0%	\$	- \$	-	-	100%	\$	-
44	Net Income / (Loss) w/ Restricted Contributions	\$	439,673	\$	136,622	303,051	222%	\$	624,217 \$	130,902	493,315	377%	\$	158,306
45	Net Income w/o GO Bond Activity	\$	322,272	Ś	13,049	309,223	-2370%	\$	146,015 \$	(124,450)	270,465	217%	\$	(93,239)
73		<del>-</del>	J_L,L,L	7	13,043	555,225	207070		1.0,015 9	(124,450)	2.0,403	22770	<u> </u>	(33,233)

# Sonoma Valley Hospital Statement of Cash Flows For the Period Ended

	Current Month	Year To Date
Operating Activities		
Net Income (Loss)	439,673	624,217
Adjustments to reconcile change in net assets to net cash provided		
by operating activities:		
Depreciation and amortization	163,771	330,283
Net changes in operating assets and liabilities:		
(Increase)/Decrease Patient accounts receivable - net	121,815	(94,187)
(Increase)/Decrease Other receivables and other assets	(679,673)	(655,431)
(Increase)/Decrease Prepaid expenses	(4,795)	(115,969)
(Increase)/Decrease in Inventories	(3,760)	34,938
(Decrease)/Increase in Deferred revenues	(128,350)	(633,831)
(Decrease)/Increase in Accounts payable, accrued expenses	(1,735,813)	(2,246,540)
Net Cash Provided/(Used) by operating activities	(1,827,132)	(2,756,520)
Investing Activities		
Net Purchases of property, plant and equipment - Other Fixed Assets	(296,894)	(666,387)
Net Purchases of property, plant and equipment - GO Bond Purchases	(419,672)	(502,273)
Net Proceeds and Distributions from investments	-	-
Net Book Value of Assets Disposed	-	-
Change in Restricted Funds	-	-
Change in Limited Use Cash	2,898,836	3,317,561
(Payment)/Refund of Deposits	, ,	
Net cash Provided/(Used) by investing activities	2,182,270	2,148,901
Financing Activities		
Proceeds (Repayments) from Borrowings - Banks & Carriers	(97,302)	(169,191)
Proceeds (Repayments) from Borrowings - Other	, , ,	, ,
Net Intercompany Borrowings/(Repayments)		
Change in Post Retirement Obligations & Other Net Assets	-	-
Net Equity Transfers to related entities (Cash and Non-Cash)		
Net cash Provided/(Used) by financing activities	(97,302)	(169,191)
Net increase/(Decrease) in cash and cash equivalents	257,836	(776,810)
Cash and Equivalents at beginning of period	1,103,756	2,138,402
Cash and Equivalents at August 31, 2013	1,361,592	1,361,592



Days in A/R	Feb'13	Mar'13	Apr'13	May'13	Jun'13	Jul'13	Aug'13
Actual days in A/R	52.7	51.0	48.7	53.1	57.3	55.0	52.8
Goal	50.0	50.0	50.0	50.0	50.0	50.0	50.0



Days in A/P	Feb'13	Mar'13	Apr'13	May'13	Jun'13	Jul'13	Aug'13
Actual days in Vendor A/P	70.3	55.9	54.7	54.3	55.8	54.0	63.0
Goal	60.0	60.0	60.0	60.0	60.0	60.0	60.0

	ACTUAL	BUDGET
	Aug-13	Aug-13
Statistics		
Acute		
Acute Patient Days	385	394
Acute Discharges	102	120
SNF Days	615	592
HHA Visits	760	675
Emergency Room Visits	789	865
Gross Outpatient Revenue (000's)	\$9,801	\$9,486
Equivalent Patient Days	2,256	2,280
Births	11	14
Surgical Cases - Inpatient	35	36
Surgical Cases - Outpatient	95	92
Total Surgical Cases	130	128
Medicare Case Mix Index	1.64	1.40
Income Statement		
Net Revenue (000's)	4,251	4,161
Operating Expenses (000's)	4,441	4,466
Net Income (000's)	440	137
Productivity		
Total Operating Expense Per Equivalent Patient Day	\$1,968	\$1,959
Productive FTEs	286	269
Non-Productive FTE's	30	36
Total FTEs	315	304
FTEs per Adjusted Occupied Bed	4.33	
Balance Sheet		
Days of Expense In General Operating Cash	11	
Net Days of Revenue in AR	53	

						ACTUAL						
Jul-13	Jun-13	May-13	Apr-13	Mar-13	Feb-13	Jan-13	Dec-12	Nov-12	Oct-12	Sep-12	Aug-12	Jul-12
338	323	396	315	447	449	613	456	351	443	347	432	396
100	87	99	88	122	128	159	117	104	121	109	117	115
457	470	638	589	725	678	707	671	638	576	617	682	633
760	990	1,140	1,101	1,067	1,001	1,076	940	921	1,043	802	1,052	937
750	716	795	729	757	710	852	793	732	801	788	884	838
\$10,071	\$8,353	\$9,289	\$8,906	\$8,167	\$8,065	\$8,805	\$8,302	\$8,485	\$8,935	\$8,151	\$9,014	\$8,153
1,945	1,892	2,266	2,237	2,422	2,314	2,594	2,353	2,213	2,214	2,202	2,509	2,202
15	8	15	12	16	11	19	13	14	9	11	16	9
33	30	42	25	35	33	38	32	35	37	37	40	41
102	86	105	90	96	80	78	94	95	91	97	98	82
135	116	147	115	131	113	116	126	130	128	134	138	123
1.54	1.58	1.62	1.50	1.55	1.36	1.52	1.51	1.47	1.29	1.49	1.40	1.61
4,068	3,821	3,324	3,986	3,945	3,938	4,006	4,085	3,679	3,963	3,707	3,926	3,822
4,413	4,694	4,529	4,407	4,577	4,353	4,632	4,482	4,235	4,407	4,221	4,312	4,257
185	732	(651)	149	251	114	237	134	174	67	65	127	31
\$2,269	\$2,481	\$1,999	\$1,970	\$1,890	\$1,881	\$1,786	\$1,905	\$1,914	\$1,990	\$1,917	\$1,719	\$1,933
279	277	282	286	291	290	284	284	266	281	291	284	281
36	40	28	34	31	32	37	33	47	36	39	37	41
315	317	311	320	322	322	321	317	313	316	330	321	322
4.25	4.25	4.25	4.29	4.12	3.77	3.84	4.24	4.24	4.43	4.37	3.97	4.53
8	7	12	17	15	9	9	14	7	12	14	13	14
50	62	59	55	51	53	51	53	52	53	50	50	50

# 13.

# UPDATE ON CELL PHONE TOWER LEASE EASEMENT PURCHASE



## **Term Sheet**

September 10, 2013 Confidential

By executing this agreement, you grant Telecom Lease Advisors, LLC ("TLA") an option to purchase an easement and the lease (the "Lease") on land (the "Site") owned by Seller. TLA may exercise the option at any time within the Option Period.

If TLA exercises the option, you will sell and TLA will purchase the Lease. Seller agrees to cooperate fully with TLA in connection with its evaluation of this transaction. Seller shall not, directly or indirectly, (a) offer the Lease or the Site for sale or assignment to any other person; (b) negotiate, solicit or entertain any offers to sell or assign any interest in the Lease or Site to any other person; or (c) modify, amend, supplement, extend, renew, terminate, alter or cancel the Lease. For \$10.00 consideration and other services provided, this letter is intended as and shall be a legally binding commitment. In the event of a breach of this letter agreement by you, TLA shall, in addition to its other rights and remedies, be entitled to compensation for its time, effort and expense to evaluate this transaction and, in any action to enforce this letter agreement, to recovery of its reasonable attorneys' fees. As a condition of this transaction, Purchaser agrees to close the transaction and will not allow a third party to complete the contemplated lease purchase.

#### Terms, Lease and Site Information:

Purchaser:	Telecom Lease Advisors, LLC						
Seller:	Sonoma Valley Health Care District						
<b>Purchase Price:</b>	\$230,000.00						
Purchase Term:	480 Months						
<b>Option Period:</b>	60 Days from Seller execution of Term Sheet						
Other Terms	N/A						
(if applicable):							
Site Address:	347 Andrieux St						
City, St, Zip:	Sonoma, CA 95476						
Tenant:	AT&T						
<b>Current Rent:</b>	\$1,688.14						
<b>Escalation Amount:</b>	9%						
<b>Next Escalation Date:</b>	3/1/2017						
<b>Settlement Statement:</b>	Issued for signature prior to closing						
<b>Seller Closing Costs:</b>	\$0.00						
<b>Future Revenue Share:</b>	75% to Seller / 25% to Purchaser						

Your signature below indicates an agreement to the foregoing and provides authorization for TLA to proceed with the evaluation of this transaction. If this agreement is not executed within 14 days of the date hereof, the terms of this agreement shall be null and void.

Telecom Lease Advisors, LLC	Sonoma Valley Health Care District
Date:	Date:



# Due Diligence Items September 10, 2013

Confidential

 _Signed Term Sheet
 _Signed & Completed Application
 _Lease & all Amendments
 _Easement and Lease Purchase Agreement Approval
 Proof of Payments (last 3 months)
 Confirmation of Lease Economics
Entity Documentation

# TELECOM LEASE ADVISORS, LLC This application must be completed in its entirety including the landlord due diligence survey.

# **LEASE PURCHASE APPLICATION**

Portfolio Manager:		Date:			
For trollo Mariager.		Date:	Date:		
I. LANDLORD LEGAL NA	AME (IF LANDLORD IS AN	INDIVIDUAL):			
First Name:		Last Name:	Email:		
Address:		Office Phone #:	Home Phone #:		
City:	State:	Fax #:	Cell Phone #:		
Zip code:	County:	Marital Status: (circle one) Sing	le Married Widow		
ı	1				
II. LANDLORD LEGAL N	NAME (IF LANDLORD IS AN	I ENTITY): LIST ALL OWNERS > 20%			
Company Name:		Entity Type (Corp., LLC, Partnership)	Tax ID (EIN):		
Full Name:		Title: Owner	Ownership %:		
Full Name:		Title:	Ownership %		
Full Name:		Title:	Ownership %:		
Full Name:		Title:	Ownership %:		
		II.	JI.		
III. COMPANY CONTAC	T INFORMATION (PRIMA	RY CONTACT):			
First Name:		Last Name:	Title:		
Address:		Office Phone #:	Cell Phone #:		
City:		State:	Fax #:		
Zip Code:		County:	Email:		

IV. PROPERTY INFORMATION						
Property Address:				1 <sup>st</sup> Mortgage Amount:	1 <sup>st</sup> Mortgage Balance:	
City:			State:	Date of Mortgage:	Property Value:	
Zip Code:			County:	# Additional Mortgages/\$ Amt:	LTV (%):	
Property T	ype : (i.e. I	Residential/Com	mercial/etc)	Name of Lender:		
Closest Ma	ajor Cross	Streets:	'			
L						
V. TENA	ANT/CARR	IER INFORM	ATION			
Name of Tenant(s):				Name of Payor (if different):		
Proof of Payment Type: (paystubs, Acct. Statements, 1099)			, Acct. Statements, 1099)		# of Paystubs:	
Other Carriers on Site (list them all):			):	Site Type: (circle one) (T) Tower or (R) Rooftop		
VI. LEAS	E INFORM	IATION (Carr	ier Name)			
Lease Type (Ground, Equip, License, etc):			rc):	Execution Date:	Commencement Date:	
Initial Term (months):				# Renewal Terms:	Each Renewal Term (months):	
Current Term Start Date:				Current Term End Date:	Days to Terminate (Lessee):	
Rent / Frequency:				Escalator / Frequency:	Next Escalation Date:	
VII. LAN	IDLORD D	UE DILIGENC	E CERTIFICATION			
YES	NO	Please answ	er the following questions. If	you answer "No", please provide a brief explana	tion.	
0	0	Is/are the Landlord(s) the sole owner(s) of the property?				
0	0	2. Is/are the Landlord(s) the current landlord(s) and payee of rent under the lease?				
0	0	3. Is the lease in full force and effect? (check "yes", if the lease is paying currently and has not been cancelled)				
0	0	4. To the best of your knowledge is the site currently in full operation?				
Please answer the following questions. If you answer "Yes", please provide a brief explanation in the space provided						
0	0	5. Does the Landlord(s) physically reside at the property?				
0	0	6. Is the real property currently for sale or in escrow?				
0	0	7. Has the tenant delivered any written or verbal notice of termination or default by the Landlord(s)?				

VII.	LANDLORD DU	JE DILIGENCE CERTIFICATION (CONTINUED)
YES	NO NO	Please answer the following questions. If you answer "Yes", please provide a brief explanation.
0	0	8. Has the Landlord(s) been in default under the lease for any reason at any time?
0	0	9. Is the tenant currently withholding or asserted any rights of offset against the Landlord(s)?
0	$\circ$	10. Has the tenant been over-paying on the lease to the Landlord(s)?
0	$\circ$	11. Has the tenant been delinquent in payment of any rent, or been in default at any time in the last 12 months?
0	0	12. Has the landlord(s) previously sold, assigned or encumbered the lease?
0	$\circ$	13. Does the lease prohibit or restrict a sale or assignment by the Landlord(s)?
0	0	14. Do any mortgages encumber the real property?
0	$\circ$	15. Do any liens, other than mortgages, encumber the real property?
0	0	16. Has the Landlord(s) ever had any previous tax liens?
0	0	17. Has the Landlord(s) ever been in bankruptcy?
0	$\circ$	18. Are there any judgments or litigation, pending or otherwise, against the owner of the property?
0	$\circ$	19. Has the Landlord(s) ever been in default on any loan secured by the real property?
0	$\circ$	20. Has the Landlord(s) ever been in default on real property taxes for the real property?
0	0	21. Have any hazardous materials been stored, discharged or released on the property?
0	0	22. Has any government agency threatened or commenced eminent domain, condemnation or zoning change for the real property?
ADDITIO	ONAL COMMENTS:	

VIII . BUILDING INFORMATION (FOR ROOTOP LEASES ONLY)				
23. Building height:				
24. Number of stories:				
25. Existing building use:				
26. Year building was built:				
27. Is the building a national historic landmark, or eligible for listing on the national register?				
28. Is the building in or within 200 feet of a historic district?				
29. Does the building or roof have confirmed presence of lead paint and/ or asbestos?				
30. Does the building of confirmed presences or protected species (especially birds)?				
31. Does the building have a current FAA determination of no hazard?				
32. Does the building have rooftop obstruction lighting? If so, how is it monitored?				
Additional Comments:				
I hereby certify that all the above statements above are true and correct.				
Ву:				

IX . ACKNOWLEDGMENT AND AGREEMENT						
By signing below, I authorize company t credit reporting service. I understand th	•					
I hereby certify that the above stated information is true and correct to the best of my knowledge. I understand that company will use the information provided by me to prepare a transaction for closing, and may incur significant costs in doing so, and I agree to provide any information I may later receive or become aware of that would change any answer I have provided here.						
Landlord Signature	Printed Name	Date	Social Security #			
Landlord Signature	Printed Name	Date	Social Security #			